

WAKE ROBIN

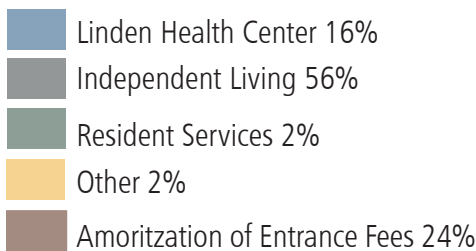
2022 Year End Snapshot

Wake Robin has emerged from the global pandemic as a stronger, more resilient and close-knit organization than ever before. As you will see in this annual snapshot and as confirmed by our auditors, our finances are strong. Working collaboratively as a team, the Corporate Board, the Leadership Team, the Staff, and the Residents created a new five-year strategic plan, clearly articulating our core values and providing specific goals for a sustainable future. With everyone's participation, our focus on environmental stewardship efforts continues to lead the way, and we have received numerous awards in recognition of the entire community's efforts. Finally, we promoted Meagan Buckley to be our new CEO. Meagan is a strong leader with the ability to get things done effectively, with compassion, poise and a wonderful sense of humor. I am not the only who is excited about these achievements and the prospects for our bright future. Every time I walk on campus I can feel the vibrant energy of the community. I am grateful for everyone who makes Wake Robin such a unique and wonderful place.

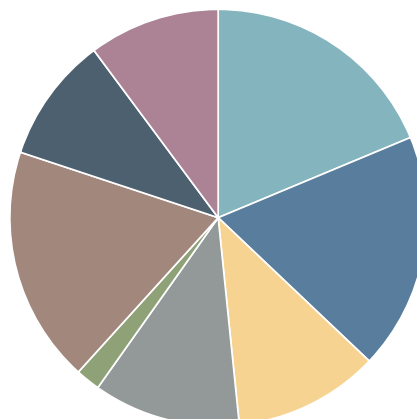
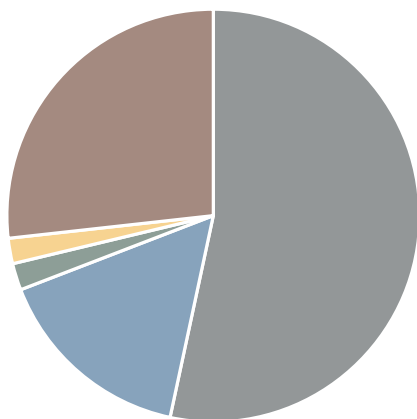
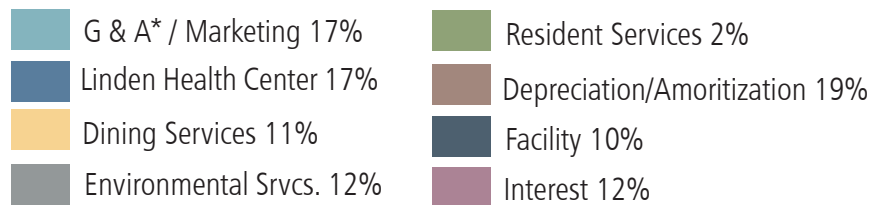
John Maitland
Corporate Board Chair



2022 Revenue (\$33,502,995 audited)



2022 Expenses (\$31,686,730 audited)



The key to our financial health is the balance of resident revenues and resident expenses over the continuum of care. Prudent re-investment in our facility contributes to our operational success.

	2022	2021	2020	Industry Average
Debt Service Coverage	2.04	2.71	2.20	1.74**
Days Of Cash On Hand	420	514	400	386**
Independent Living Occupancy	93%	93%	90%	87% ***

* General and Administrative

** Based on Zeigler's Financial Ratio Medians for Not-For-Profit CCRCs, single site communities.

*** Based on Ziegler's Fourth Quarter Life Plan Community Occupancy Stats

Corporate Board of Directors

Tara Banks	John Maitland, Chair
Sarah Billings-Berg	Steven Schonberg
Tania Bertsch	Sarah Tischler
Dolly Fleming	Sarah "Sally" Webster
Katie Hawley	Brigette White
Rosalyn Graham	Art Wright, Vice-Chair
Joan Lenes	

Emeriti

Debby Bergh	Gretchen Morse
Thomas Campbell	Patty Motch
Michael Furlong	David Provost
Kate Lampton	

The Wake Robin Residents' Association (WRRRA) is the governing body responsible for implementing and funding the activities of our 62 resident committees.

Those committees currently include pickle ball, wood working, sugaring, chorus, bridge, gardening, social programs, musical performances, winter teas, maintaining our 4.5 miles of trails. If a resident wishes to have a new activity—it happens.

The past year saw WRRRA expand our communication, involvement and cooperation with our administration and Corporate Board. We strengthened the commitment to our environment: to reduce waste and decrease our carbon footprint.

WRRRA anticipates a future filled with activities and growth as new residents bring ideas and energy to share with our community.

Kay Stambler
WRRRA President

"Debby and I have known for years that Wake Robin was where we wanted to be. Our expectations have been exceeded with a sense of belonging in a community that offers such strong social connections."

- Peter and Debby G., residents



WAKE ROBIN BY THE NUMBERS

400 Wake Robin residents
250 independent living cottages/apartments
98 private homes in the Linden Health Center
218 Wake Robin employees
62,400 hours worked by longest employed staff member
66 staff members participated in carpool program
72 pets in residence (36 cats, 35 dogs, 1 parrot)
49 weekly Cup of Conversations (community meetings with CEO)
135 residents (weekly average) attended CUP
62 organized resident driven committees/activities
4,900 volumes in the Jean Connor Library
44 raised garden beds
2 tennis and 1 pickleball court
345 taps in the Wake Robin sugarbush
52 gallons of syrup produced in the sugarhouse
4.5 miles of resident-maintained walking trails
175 resident furniture repairs by the woodshop
10,000 daffodils blooming throughout campus
3,600 square feet of groomed lawn dedicated to garden games
12 food cyclers installed in breakrooms and green rooms for composting
3 electric vehicles purchased to complement ES fleet
40% composted, 18% recycled of total waste stream
366 incandescent lights in resident homes replaced with LED lights
86 wooded acres under forestry plan
40% of food served is organic or locally sourced
19% of electricity came from solar purchase agreement
11-acre meadow following local "No Mow May" program for pollinators
13.5 acres reclaimed from invasives to establish golden winged warbler habitat
4,190 plants used to create the Community Center Pollinator Garden

